Module EC 1: Management Control Systems				Study programme	MBA english
Modul type:	ECTS-Points:	Workload:	Study stage:	Module duration:	
Elective	1	30	3rd or 4th	16 hrs plus exam	
Course(s):			Contact hours:	Indepen- dent study- hours:	Planned groupsize (max.):
Management Control Systems			16	14	15

# **Intended Learning Outcomes:**

After the attendance of this course, students will be able to

- identify and evaluate real-world problems in accounting and control,
- adopt research in management control on comprehensive real-world problems and to develop appropriate solution alternatives,
- discuss these solutions critically also with respect to ethical and sustainability issues, and
- address the interplay of management control with other business functions, e.g., finance, organization/HR, management/strategy, R&D, operations, or marketing.

Intended learning outcomes will be achieved mainly via written assignments, presentations and active student participation in class discussions with lecturers as well as fellow students.

## **Description / Contents:**

Topics in this course are:

- Object-of-Control-Framework
- Management Controls and their functional and dysfunctional effects
- Implementing financial and non-financial results controls
- Implementing action and people controls
- Ethical and sustainability issues in management control

#### Basic literature:

Merchant, Kenneth A.; Van der Stede, Wim A. (2017): Management control systems.
Performance measurement, evaluation, and incentives. Fourth edition. Harlow, England, et al:Pearson.

### Language:

The course is taught in English.

## **Teaching methods:**

Interactive lectures, exercises, case analysis

# Pre-requisites / Requirements:

MBA "General Management" - english

Examination Types:
Case study and presentation
Requirement for award of ECTS-points:
Successful participation in the exam.
Course availability:
Annually
Assessment:
The exam of this module counts for 4,5 per cent of the final examination
Main lecturer:
Prof. Dr. Barbara Weißenberger
Further information:
Material for the course will be provided online.
Special features:
Module Version:
2020-11 V1